

Agenda

Meeting: Board

Date: Wednesday 13 December 2023

Time: 10:00am

**Place: Chamber, City Hall, Kamal
Churchie Way, London E16 1ZE**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Kay Carberry CBE

Prof Greg Clark CBE

Councillor Ross Garrod

Anurag Gupta

Bronwen Handyside

Government Special Representative

John Hall

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Peter Strachan

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and will be webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat .

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, Interim General Counsel
Tuesday 5 December 2023

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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

Interim General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Board held on 18 October 2023
(Pages 1 - 14)**

Interim General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 18 October 2023 and authorise the Chair to sign them.

**4 Matters Arising, Actions List and Use of Delegated Authority
(Pages 15 - 30)**

Interim General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 31 - 60)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 18 October 2023 and updates Members on significant projects and initiatives.

6 Draft TfL 2024 Business Plan Update

This paper is to follow and will be taken as a late item.

Chief Customer and Strategy Officer and Chief Finance Officer

The Board is asked to note the paper and the current Capital Strategy (subject to funding) and London Capital Budget submissions that form part of the GLA Budget submission.

7 Finance Report - Period 7, 2023/24 (Pages 61 - 78)

Chief Finance Officer

The Board is asked to note the Finance Report.

8 Travel in London 2023 Annual Overview Report (Pages 79 - 144)

Chief Customer and Strategy Officer

The Board is asked to note the Travel in London 2023 Annual Overview Report.

9 Catford Town Centre - Compulsory Purchase Order (Pages 145 - 238)

Chief Customer and Strategy Officer

The Board is asked to approve the making of a Compulsory Purchase Order to enable a Safe and Healthy Streets Investment Programme scheme in Catford Town Centre, subject to the approval of authorities relating to the scheme by the Programmes and Investment Committee, at its meeting on 6 December 2023.

10 Report of the meeting of the Remuneration Committee held on 9 November 2023 (Pages 239 - 242)

Committee Chair, Kay Carberry CBE

The Board is asked to note the report.

11 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 15 November 2023 (Pages 243 - 248)

Panel Chair, Dr Lynn Sloman MBE

The Board is asked to note the report.

12 Report of the meeting of the Finance Committee held on 22 November 2023 (Pages 249 - 252)

Committee Chair, Anne McMeel

The Board is asked to note the report.

13 Report of the meeting of the Audit and Assurance Committee held on 29 November 2023 (Pages 253 - 256)

Committee Chair, Mark Phillips

The Board is asked to note the report.

14 Report of the meeting of the Customer Service and Operational Performance Panel to be held on 5 December 2023 (Pages 257 - 258)

Panel Chair, Mee Ling Ng OBE

The Board is asked to note the report.

15 Report of the meeting of the Programmes and Investment Committee to be held on 6 December 2023 (Pages 259 - 262)

Committee Chair, Dr Nelson Ogunshakin OBE

The Board is asked to note the report.

16 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

17 Date of Next Meeting

Wednesday 7 February 2024, at 10.00am